



The Association for Women in Finance  
presents:

## “Sailing Through Career Challenges”

with **Ms. Izumi Kobayashi**

Director, ANA Holdings Inc.; Director, Suntory holdings, LTF;  
Director, Mitsui & Co, Ltd.

**Thursday March 26, 7:00pm – 9:00pm**

(Doors open at 7:00, Speakers starts at 7:30)

This event will be held at the offices of **Thomson Reuters**

Closest station (see map link below): Akasaka directly connected (Exit 3)



Izumi Kobayashi has navigated a career that has taken many twists and turns. Starting as a tea lady at a Japanese chemical company before moving to Operations at Merrill Lynch and eventually being named President and Representative Director of Merrill Lynch Japan, where she steered through the aftermath of an attempt to break into Japan's retail stock brokerage business and led the company into record earnings.

After her success as the first woman and first Japanese person to run Merrill Lynch's Japan unit, Kobayashi-san moved to the World Bank as Executive Vice President in its Multilateral Investment Guarantee Agency (MIGA), based in Washington D.C.

When her tenure with the World Bank concluded, Kobayashi-san took her career back to Japan and is currently on the Board of Directors of three listed Japanese companies: ANA Holdings Inc., Suntory Holdings Ltd. and Mitsui & Co.

Please join us as Kobayashi-san talks about the various stages in her career, what prompted her career moves, and how women can build confidence in themselves and challenge themselves by taking responsibility for their careers.

**TO REGISTER:** Please register online here by Thursday March 19, 2015:  
<https://awftokyo.wufoo.eu/forms/sailing-through-career-challenges/>

COST (Includes buffet & wine):

Members and employees of corporate member firms\*: 3,000 yen

Guests: 5,000 yen

Student Members: 1,000 yen (with ID)

**Strictly no walk-ins allowed at this event.**

Please send cancellation **before** the signup deadline so that we are able to adjust the catering costs.  
Your cooperation is greatly appreciated.

\*(¥1000 less than the usual event cost)

For a map to the venue, please go to this URL to download one:

<http://awftokyo.com/wp-content/uploads/2015/03/Thomson-Reuters-Akasaka-Biz-Map.pdf>